



**SAN DIEGO STATE
UNIVERSITY**

UNIVERSITY BUDGET

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Topics

- Budgeting process
- Key terminology
- CSU funding overview
- SDSU FY16/17 budget
- CSU FY 17/18 preliminary budget plan



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BUDGETING PROCESS



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Budgeting Timeline

- State budget calendar
 - January – Budget Plan
 - May – May Revise
 - June – Adopt Budget
- CSU
 - November – Budget Request to the State
 - March – Budget Letter to campuses
 - July – Final Budget Letter to campuses
- SDSU
 - January through May



SDSU Budgeting Process

Allocation to divisions (AA, SA, BFA, URAD and Institutional)

- Budget Office estimates available new base and onetime fund for allocation
- Divisional proposals (new base and onetime)
 - Critical needs
 - Strategic needs
- Budget Review Action Team (BRAT)
- Senate Committee on Academic Resources and Planning (AR&P)
- President's Budget Advisory Committee (PBAC)
- President's approval

Allocation within each division - decentralized



KEY TERMINOLOGY



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Key Terminology

- Base versus one-time funding
- Incremental budgeting versus zero-based budgeting
- Different color of money
 - University operating fund (a.k.a. UOF, general fund)
 - Self-supporting funds
 - Other funds
 - Auxiliary organizations



CSU FUNDING



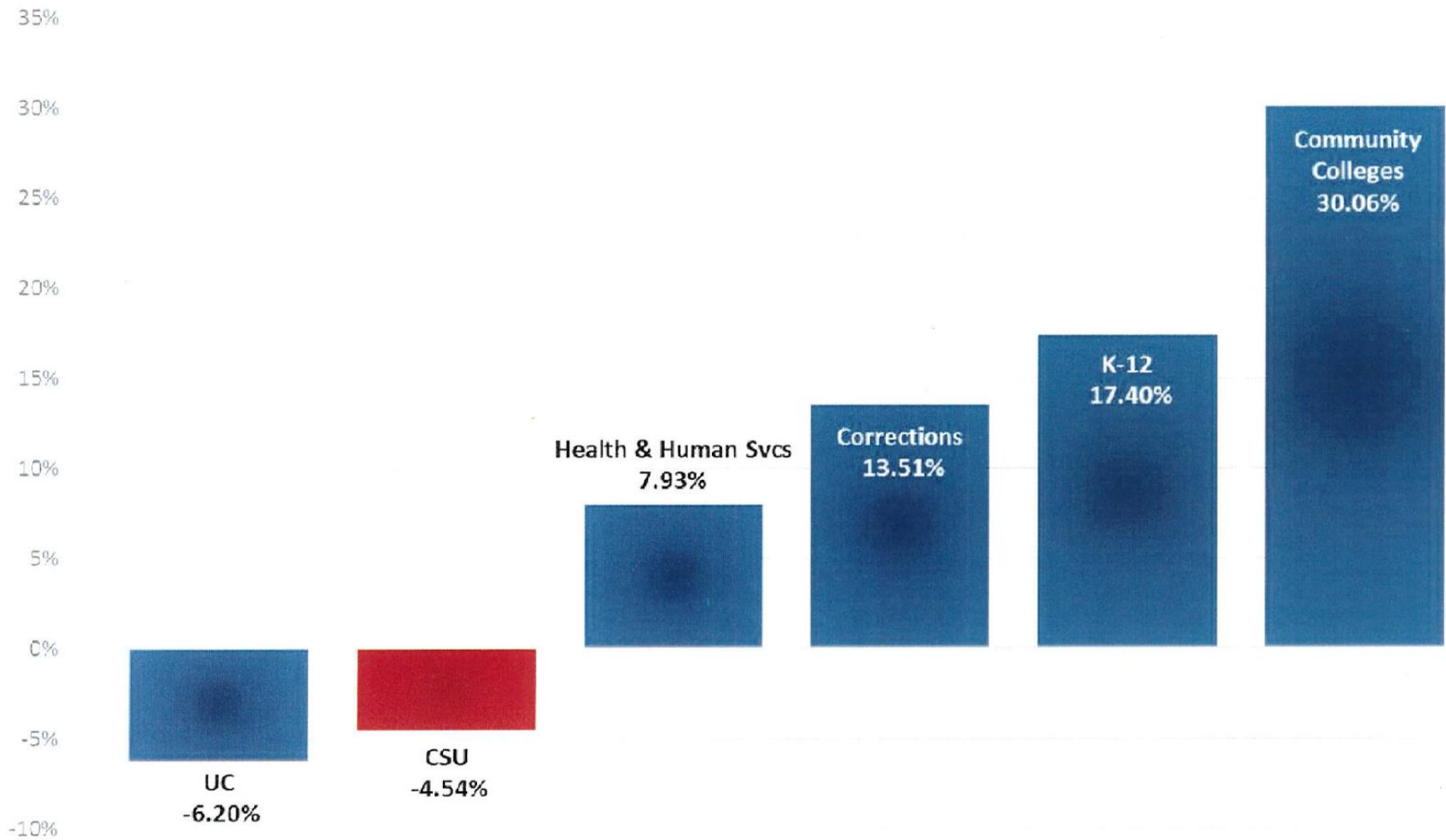
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CSU FY1617 Operating Budget



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State General Fund Changes by State Program 2007/08 through 2015/16





Most
Expensive

Campus	2015/16	2014/15	Increase	
Rutgers University (New Brunswick, NJ)	\$14,131	\$13,813	\$318	2.3%
Illinois State University (Normal, IL)	\$13,666	\$13,328	\$338	2.5%
University of Connecticut (Storrs, CT)	\$13,366	\$12,700	\$666	5.2%
Wayne State University (Detroit, MI)	\$12,791	\$12,397	\$394	3.2%
University of Maryland, Baltimore County	\$11,006	\$10,384	\$622	6.0%
George Mason University (Fairfax, VA)	\$10,752	\$10,657	\$95	0.9%
Comparison Average	\$10,736	\$10,436	\$300	2.9%
University of Colorado at Denver	\$10,719	\$10,498	\$221	2.1%
Georgia State University at Atlanta	\$10,686	\$10,240	\$446	4.4%
Arizona State University at Tempe	\$10,478	\$10,157	\$321	3.2%
State University of New York at Albany	\$9,972	\$9,525	\$447	4.7%
Cleveland State University	\$9,636	\$9,636	\$0	0.0%
University of Wisconsin at Milwaukee	\$9,429	\$9,391	\$38	0.4%
University of Texas at Arlington	\$8,878	\$8,878	\$0	0.0%
North Carolina State University	\$8,581	\$8,296	\$284	3.4%
University of Nevada at Reno	\$6,952	\$6,639	\$313	4.7%
California State University	\$6,815	\$6,759	\$56	0.8%

Most
Affordable

CSU Allocation to Campuses

- Base allocations -for example:
 - Enrollment target
 - Mandatory cost increase such as compensation, retirement and health benefits increase
 - Initiative based
- One time allocations – for example:
 - Deferred maintenance
 - Initiative based



SDSU FY1617 BUDGET



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SDSU FY1617 University Operating Budget

• State appropriation	\$179.5M
• Tuition revenue & fees	\$155.0M
• Student success fee	\$ 9.0M
• Revenue based/cost recovery	\$ 43.5M
	<hr/>
• Total	\$387.0M



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University Operating Budget 16/17

- Largest expenditures:
 - Salaries and benefits represents 78.5% of total budget in FY1617
- Largest divisional allocation:
 - Academic Affairs represents 61.8% of total budget in FY1617



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BASE Funding

	FY 16/17	FY 15/16	Incremental Change in FY 16/17
State Appropriation	179.5	165.7	13.8
Additional tuition revenue (net of SUG)			3.3
Mandatory costs			
Retirement			(1.5)
Health			(2.6)
Compensation increase			(13.1)
SUG adjustment			(0.1)
PBAC allocation			(3.4)
Sub-total			<u>(3.6)</u>
Unallocated base reserve from FY 15/16			5.2
Unallocated base reserve from FY 16/17			<u><u>1.6</u></u>
Target unallocated base reserve			4.0
Surplus/(deficit) from target unallocated base reserve			(2.4)

(In millions)

Onetime Funding

	FY1617
Beginning Balance	\$10.0M
• Tuition over budget (Summer and Fall)	\$12.5M
• Unallocated base for onetime use	\$ 1.5M
• CSU onetime for student success	\$ 1.8M
• Others	\$ 4.0M
• PBAC allocations*	\$(20.6M)
• Ending Balance	<hr/> \$ 9.2M
• Target unallocated onetime reserve	\$ 8.0M
• Surplus/(deficit) from target	\$ 1.2M

- *Additional requests (e.g. emergency repairs) during the year



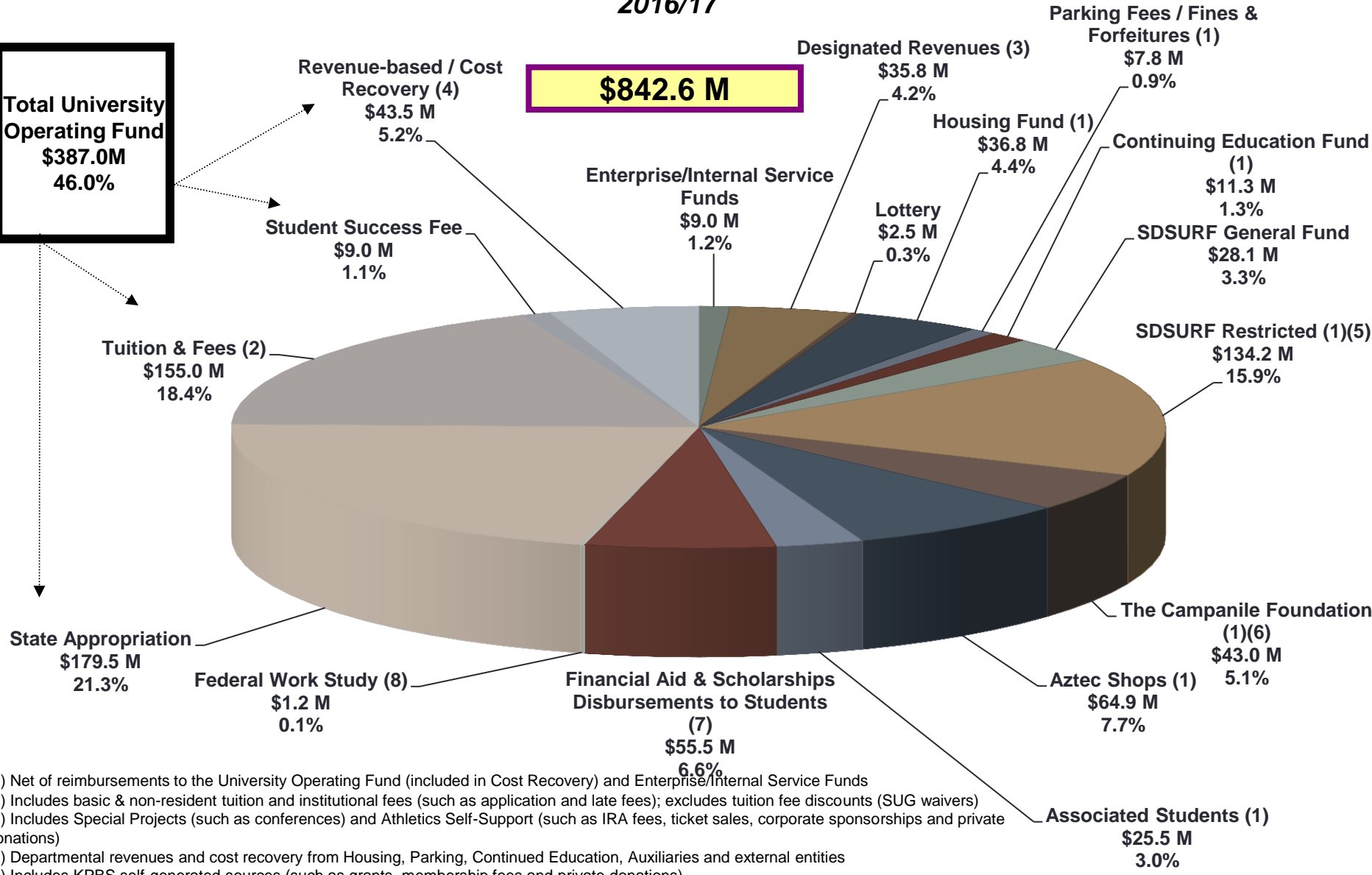
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University Budget (Including Auxiliary Organizations)

2016/17

Total University Operating Fund
\$387.0M
46.0%

\$842.6 M



(1) Net of reimbursements to the University Operating Fund (included in Cost Recovery) and Enterprise/Internal Service Funds
 (2) Includes basic & non-resident tuition and institutional fees (such as application and late fees); excludes tuition fee discounts (SUG waivers)
 (3) Includes Special Projects (such as conferences) and Athletics Self-Support (such as IRA fees, ticket sales, corporate sponsorships and private donations)
 (4) Departmental revenues and cost recovery from Housing, Parking, Continued Education, Auxiliaries and external entities
 (5) Includes KPBS self-generated sources (such as grants, membership fees and private donations)
 (6) Excludes Athletics Grant-in-Aid (included in Athletics Self-Support)
 (7) Excludes loans
 (8) Excludes campus match

SDSU Capital Projects Budget

- Type of projects
 - Academic buildings (include infrastructure)
 - Self-support buildings
- Funding sources:
 - CSU allocation – Academic buildings
 - Bond financing (SRB) - Self-support buildings
 - Campus reserves
 - Philanthropy
 - Public Private Partnership (P3)



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CSU FY1718 PRELIMINARY BUDGET PLAN



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Proposed Incremental Expenditures

in millions

Graduation Initiative 2025	\$75.0
Full-Time Equivalent Student Growth	40.0
Compensation: Current Commitments	140.0
Compensation: New	55.0
Facilities & Infrastructure Needs	10.0
Mandatory Costs	26.0
Total Incremental Expenditures	\$346.0

Anticipated Revenue

in millions

General Fund

Administration's Funding Plan

157.2

Tuition Revenue

Net Tuition from Enrollment Growth

\$20.0

Total Anticipated Revenue

\$177.2

Additional Support Budget Request

\$168.8